# Florida State College at Jacksonville District Board of Trustees Minutes of the February 12, 2019, Regular Meeting Administrative Offices, Board Room 405, 1 p.m.

PRESENT:

Karen E. Bowling, Chair

Candace T. Holloway, Vice Chair, Nassau County Thomas R. McGehee, Jr., Vice Chair, Duval County

J. Palmer Clarkson Laura M. DiBella D. Hunt Hawkins Thomas J. Majdanics O. Wayne Young

ABSENT:

Michael M. Bell

CALL TO ORDER:

Chair Bowling called the meeting to order at 1:12 p.m. and

welcomed those in attendance.

PLEDGE:

Chair Bowling led the Pledge of Allegiance.

MINUTES:

(Ref. Board Agenda for February 12, 2019; Pages 201900243 – 290)

Chair Bowling asked the Board if there were any comments or recommended revisions to the Florida State College at Jacksonville (FSCJ) District Board of Trustees (DBOT) minutes – as a slate – of the November 13, 2018, Deep Dive Workshop/Meeting, on agenda pages 243 – 260; November 28, 2018, Presidential Search Informational Gathering Session, on agenda pages 261 – 264; December 11, 2018, Finance & Audit Committee Quarterly Meeting, on agenda pages 265 – 266; December 11, 2018, Workshop, on agenda pages 267 – 269; and December 11, 2018, Regular Meeting, on agenda pages 270 – 290; and there were none.

MOTION: (McGehee – Hawkins) The motion was made to approve the FSCJ DBOT minutes – as a slate – from the November 13, 2018, Deep Dive Workshop/Meeting; November 28, 2018, Presidential Search Informational Gathering Session; December 11, 2018, Finance & Audit Committee Quarterly Meeting; December 11, 2018, Workshop; and December 11, 2018, Regular Meeting, as recommended.

Motion carried unanimously.

### REPORT OF THE COLLEGE PRESIDENT:

Farewell – Dr. Angela Browning:

Interim College President Kevin Hyde recognized Associate Vice President of Institutional Effectiveness Dr. Angela Browning, and announced that today would be her last meeting with our institution. She had accepted a position with Indian River State College and begins on March 1, 2019. He congratulated Dr. Browning for her outstanding accomplishments and years of service at FSCJ.

February Business Speaker Series:

President Hyde shared with the Board that yesterday the College was pleased to host yet another successful Business Speaker Series event, noting that those that were unable to attend missed quite a treat. FSCJ welcomed an engaging panel of local professionals in the culinary world who spoke of their experiences and how they see the industry evolving. This particular event also presented a unique opportunity for FSCJ faculty, staff and students to present their skills to these highlevel representatives as Chef Brett Cromer, Rick Macdonald and the student team from 20West Cafe catered lunch for all attendees. The culinary arts and hospitality program's Chef Rich Grigsby and his students prepared the wonderful desserts and some quite impressive vegetable-art centerpieces as well.

Florida College System Student Government Association: President Hyde shared with the Board he was excited to learn that one of FSCJ's students, Nadia Esha was selected by her peers to serve as the vice president of the Florida College System Student Government Association (FCSSGA) Executive Board. He reminded Trustees that Nadia spoke at last year's Commencement ceremony. This past fall, she served as the FCSSGA Region 1 coordinator and, through all her service, is now advancing in her role.

**Author Series:** 

President Hyde shared with the Board that a few months ago, the selected text for the 2019 Author Series Event was announced, and each of you were given a copy of "Black Man in a White Coat: A Doctor's Reflections on Race and Medicine." The author, Dr. Damon Tweedy will be visiting FSCJ South and Kent campuses on March 20 and 21 to autograph copies of the book and speak to the audience of students, faculty, staff and community members on the topic of race and bias. At each of your seats, you will find a flier with additional information about the author visits and corresponding events.

Commencement Save the

Date:

President Hyde stated that Commencement 2019 is right around the corner, and asked Trustees to mark their calendars to

participate in the annual celebration of our students' success on

May 9, 2019.

Data Dashboard Schedule:

President Hyde noted that at each Trustees' seat was a copy of the latest data dashboard for their information and review.

COMMENTS BY THE PUBLIC:

Chair Bowling opened the public comments segment of the meeting wherein members of the public were invited to make comments on matters before the Board's consideration.

Chair Bowling advised the Board that no member of the public had requested to speak. She asked if there were any comments by the Board, and there were none.

CONSENT AGENDA:

(Ref. Board Agenda for February 12, 2019; Items 1 through 3, Pages 201900291 – 294) Chair Bowling noted the Trustees had fully reviewed all Consent Agenda items prior to today's meeting and had the opportunity to discuss questions and/or concerns with the College President through individual Trustee conference calls, should they so desire. As a result, questions and concerns regarding agenda items were addressed and resolved in advance of Board meetings. She then asked if there were any items the Trustees wished to remove from the Consent Agenda for individual consideration/discussion as Action Items, and there were none.

**ACTION ITEMS:** 

(Ref. Board Agenda for February 12, 2019; Items 1 through 6, Pages 201900295 – 301)

MOTION: (McGehee – Young) The motion was made to approve the Consent Agenda, as recommended.

Chair Bowling asked if there were any questions or comments by the Board, and there were none.

Motion carried unanimously.

President Hyde presented the administration's recommendation on Action Item 2, Purchasing: Property Insurance, on agenda page 296.

MOTION: (Hawkins – Holloway) The motion was made to approve the Property Insurance, as recommended.

Chair Bowling asked if there were any questions or comments by the Board. There was discussion by the Board regarding the slightly higher quote and unknown surcharges. Vice President of Business Services Mr. Al Little shared the insurance signing

process with the Board, noting the potential surcharge amounts as well as the quote was to bind the coverage for the College with the authority the Board provides the Administration.

Chair Bowling asked if there were any additional questions or comments by the Board, and there were none.

Motion carried unanimously.

President Hyde presented the administration's recommendation on Action Item 3, Academic Affairs: Academic Calendar, 2019-20, on agenda pages 297 – 298.

MOTION: (McGehee – Holloway) The motion was made to approve the Academic Calendar, 2019-20, as recommended. (Appendix A)

Chair Bowling asked if there were any questions or comments by the Board, and there were none.

Motion carried unanimously.

President Hyde presented the administration's recommendation on Action Item 4, Academic Affairs: Activation of Surgical Services Associate in Science, on agenda page 299.

MOTION: (Hawkins – Holloway) The motion was made to approve the Activation of Surgical Services Associate in Science, as recommended.

Chair Bowling asked if there were any questions or comments by the Board, and there were none.

Motion carried unanimously.

President Hyde presented the administration's recommendation on Action Item 5, Academic Affairs: Inactivation of Surgical Technology Assistant Post-Secondary Adult Vocational Certificate Program, on agenda page 300.

MOTION: (Young – McGehee) The motion was made to approve the Inactivation of Surgical Technology Assistant Post-Secondary Adult Vocational Certificate Program, as recommended.

Chair Bowling asked if there were any questions or comments by the Board. There was discussion by the Board regarding a status update on the program inactivation. Provost/Vice President of Academic Affairs Dr. John Wall shared a brief summary of the inactivation process, noting that this particular program was in response to requirements set forth by the Commission on Accreditation of Allied Health Education Programs (CAAHEP).

Chair Bowling asked if there were any additional questions or comments by the Board, and there were none.

Motion carried unanimously.

President Hyde presented the administration's recommendation on Action Item 6, Academic Affairs: Inactivation of Office Assistant Post-Secondary Adult Vocational Certificate Program, on agenda page 301.

MOTION: (Holloway – Hawkins) The motion was made to approve the Inactivation of Office Assistant Post-Secondary Adult Vocational Certificate Program, as recommended.

Chair Bowling asked if there were any questions or comments by the Board, and there were none.

Motion carried unanimously.

INFORMATION ITEMS: (Ref. Board Agenda for February 12, 2019; Items A – B, Pages 201900302 – 305)

Chair Bowling asked the Board if there were any questions or comments related to Information Items A-B, on agenda pages 302-305, and there were none.

INTRODUCTION OF NEW EMPLOYEE(S):

Chair Bowling invited any new employee(s) and/or appointee(s) to stand and be recognized. There were no new employees nor appointees in attendance at the meeting.

REPORT OF THE BOARD CHAIR:

Chair Bowling recognized DBOT Project Coordinator Ms. Kimberli Sodek for her 25 years of service with the College, noting there was not enough accolades for all she does for the Trustees. Ms. Sodek was given a standing ovation.

Chair Bowling reported she attended the FSCJ Business Speaker Series event yesterday on "Changing the Culinary Landscape," and encouraged everyone to attend a panel speaker event. The next event is April 16 on the topic of "Game Changers."

In addition, she shared that today's Board workshop was on the topic of Enrollment Improvements, and the progress is represented of all the hard work of staff within the organization. She thanked Trustee Majdanics for chairing both the Ad Hoc Committee on Enrollment and the Finance & Audit Committee.

REPORT OF THE BOARD FINANCE & AUDIT COMMITTEE CHAIR:

Finance & Audit Committee Chair Majdanics provided the Board with a summary of the February 2019 quarterly meeting, which included information regarding Quasi Endowment and Fixed Income Investment reports, interim financial statements, financials of 20West Cafe, property insurance and the state of financial aid.

REPORT OF THE BOARD LIAISON, FSCJ FOUNDATION BOARD OF DIRECTORS: FSCJ Foundation Board Liaison Holloway provided the Board with an overview of the written report relating to the FSCJ Foundation Board of Directors December 2018 meeting and Investment Advisory Committee January 2019 meeting. (Appendix B)

REPORT OF THE PRESIDENTIAL SEARCH COMMITTEE CO-CHAIRS:

FSCJ Presidential Search Committee Co-Chair Trustee McGehee acknowledged the Presidential Search Committee as well as AGB Search for their commitment to the process and timeline. He shared a status update with the Board, noting there were originally 74 qualified individuals (non-traditional and traditional). The Committee screened the applications to 12 candidates; committee members were each assigned a candidate to check references. On February 20, the Committee will meet to review the 12 candidates and select the semi-finalists to move forward to the interviews, which will be held on March 18 & 19, 2019.

There were queries by the Board relating to: 1) the expected number of Presidential Finalists; 2) the date in which the Board will interview the Presidential Finalists; and 3) will the Presidential Finalists interviews be one-on-one with Trustees or as a full Board. Co-Chair McGehee responded that the exact number of Presidential finalists could not be determined at this time. The Committee will bring the best candidates forward to be the finalists. The interviews with the Board will take place the first week of April 2019 as the time line previously provided by AGB Search projected, and typically, interviews are convened with the full Board so that questions may be heard by all members. He asked the DBOT Project Coordinator to assist in polling Trustees for their availability the first few days in April.

For information on the 2018 FSCJ Presidential Search, please visit fscj.edu/president-search.

REPORT OF TRUSTEES:

There were no reports provided by Trustees.

REPORT OF THE

ADMINISTRATIVE AND

**PROFESSIONAL** 

COLLABORATIVE (APC):

Administrative and Professional Collaborative Chair Lori Cimino addressed the Board and presented an overview of the written report relating to current APC initiatives and activities.

(Appendix C)

REPORT OF THE CAREER

EMPLOYEES COUNCIL

(CEC):

Career Employees Council Chair Robbie Peeples provided the Board with a written report relating to current CEC initiatives

and activities. (Appendix D)

REPORT OF THE FACULTY

**SENATE** (Senate):

Faculty Senate President Dr. John Woodward provided the Board with a written report relating to current Senate initiatives

and activities. (Appendix E)

REPORT OF THE STUDENT

GOVERNMENT

ASSOCIATION (SGA):

Student Government Association Collegewide Executive President Ta'Nasha Parker provided the Board with a written report relating to current SGA initiatives and activities.

(Appendix F)

**NEXT REGULAR BOARD** 

**MEETING:** 

Chair Bowling announced the next regular meeting of the Board is scheduled for Tuesday, April 9, 2019, at the College's

Administrative Offices.

**ADJOURNMENT:** 

There being no further business, Chair Bowling declared the

meeting adjourned at 1:49 p.m.

**APPROVAL OF MINUTES:** 

Chair, District Board of Trustees

Executive Secretary, District Board of Trustees

Submitted by: Ms. Kimberli Sodek, Secretary to the Board

## Florida State College at Jacksonville 2019–2020 ACADEMIC CALENDAR

### FALL (15 Weeks)

		,
2019		
August <del>29</del> <u>22</u>	(Th)	College Convocation
August 30 26	<del>(F)</del> <u>(M)</u>	Classes begin
September 2	(M)	Labor Day Holiday (College closed)
November 11	(M)	Veteran's Day Holiday (College closed)
November 27	(W)	College designated holiday (College Closed)
November 28-Dec 1	(Th-Su)	Thanksgiving Holiday and Break (College closed)
December <del>16-17</del> <u>9-10</u>	(M-T)	Finals for A15 classes
December 23-31	(M-T)	Winter Break (College closed)

### SPRING (15 Weeks)

2020			,
January 1		(W)	New Year's Day Holiday and Break (College closed)
January 2		(Th)	College reopens
January 6		(M)	Classes begin
January 20		(M)	Martin Luther King, Jr. Holiday (College closed)
February 17		(M)	Presidents' Day Holiday (College closed)
March 9-15		(M-Su)	Spring Break (College closed)
April 27-28	6	(M-T)	Finals for A15 classes
May 7		(Th)	Commencement

### SUMMER (15 Weeks)

2020		
May 4	(M)	Classes begin
May 25	(M)	Memorial Day Holiday (College closed)
June 4	(Th)	Adult High School Graduation
July 3	(F)	Independence Day Holiday Observed (College closed)
August 17-18	(M-T)	Finals for A15 classes

# FLORIDA STATE COLLEGE AT JACKSONVILLE FOUNDATION TRUSTEE CANDACE HOLLOWAY

### REPORT TO THE DBOT FEBRUARY 12, 2019

The Foundation's Board last met on December 12, 2018. I gave the board a summary of my report to the District Board of Trustees held the day before on December 11<sup>th</sup> regarding actions taken by the Foundation Board at its meeting of September 25th.

Reports on the Foundation's Finance and Audit Committee and its Investment Advisory Committee were given by the Board's Treasurer, Mr. Wilson Studstill, who chairs both committees. Mr. Studstill reported on results for the year-ending 9/30/2018, and gave an informing brief on the composition and performance of the marketable securities component of the Foundation's investment portfolio.

A similar update on the Private Equity component of the investment portfolio was saved for the January 16<sup>th</sup> meeting of the Investment Advisory Committee, meeting as a "committee of the whole," where the Foundation's advisors from The Commonfund gave a very informing brief.

The meeting concluded with the chair of the Board, Ms. Martha Barrett, re-aligning the Board's standing committees given the reconstitution of the Board from 10 to now 21 members. Committees include:

- Finance, Audit and Compliance Committee
- Investment Advisory Council
- Nominating Committee (Ad Hoc)
- Alumni Advisory Council
- Development Committee
- Event Planning Committee

Immediate past chair, Mr. Jeff Edwards, agreed to serve as Assistant Treasurer to Mr. Studstill, who anticipates being a little less available in the remaining year of his term as Treasurer, due to other civic commitments.

The Board's next meeting is scheduled for Wednesday March 6. The 2017-18 external audit will be on the Agenda for review and approval.



Date:

February 12, 2019

To:

Florida State College at Jacksonville District Board of Trustees

From:

Lori Cimino

Chair, Administrative and Professional Collaborative 2018-19

Re:

February 2019 Administrative and Professional Collaborative Report

### Chair Bowling and Trustees:

On behalf of the APC, Happy New Year! Although many people begin each new year with a resolution of change, I would like to take the opportunity in the February report to highlight a few of the successes and initiatives that are going well under the leadership of Administrative and Professional (A&P) employees. Although it is impossible to express in any single report the breadth of the tremendous work that goes on thanks to our A&P colleagues across the College, the success snapshots below were gathered from fellow A&P employees, and it is my hope I do them justice.

- Under the direction of Executive Director of Academic Operations Dr. Rich Turner, there is a stronger sense of transparency as it relates to College enrollment and a broadening in communication regarding our efforts to increase enrollment.
- Under the direction of Director of Financial Aid Kristine Hibbard, the flow of student aid is much clearer and access to financial aid staff who can assist in problem solving issues related to student aid has improved.
- Under the direction of Associate Vice President of Student Success Dr. Erin Richman, several aspects of academic advising have improved which include decreased wait times for students, increased access to advisors and enhanced communication to academic program directors and managers.
- Associate Vice President of Strategic Priorities Dr. Angela Browning has served as a change agent by bringing together colleagues specifically related to the College's Strategic Enrollment Plan and has sought to engage employees Collegewide to become more engaged with our strategic initiatives. Her ability to develop, implement and maintain the strategic plan while connecting it with Achieving the Dream has been invaluable.
- Ombudsman Derrick Johnson has worked with his team to address student concerns in a caring, supportive, timely and effective manner.
- Assessment and Certification Manager Dr. Judy Jones-Liptrot played a crucial role in FSCJ serving as the host of the 10<sup>th</sup> Annual Florida Association of College Test Administrators (FACTA) Conference, with 100 testing coordinators from across the state participating.
- Academic Affairs has welcomed several new interim deans in both the Liberal Arts and Baccalaureate, and Career and Technical Education divisions. Our ability to move current academic directors and instructional program managers into these high demand positions speaks volumes to the quality of our leaders and also to the mentorship of the leadership before them.

As a collaborative, we have continued with success in serving as not only the 'voice' for A&Ps, but also as the welcome committee for new A&P employees as well as those team members from our other employee groups who are making the transition into a new A&P role. We continue to provide opportunities for both seasoned and new employees to network within the College community through ongoing events. Most recently, the APC hosted a second Networking Breakfast at 20West Cafe on Friday, January 25. Additionally, the APC has several upcoming events scheduled during the Spring Term and will continue to participate in intentional outreach for increased engagement through building community, professional development and service. We would like to invite members of the Board to join us for any of our upcoming events.

### **Upcoming Events:**

- Thursday, February 14 Brown Bag Luncheon, speaker, Vice President of Student Services Dr. Linda Herlocker
- Saturday, February 16 Healing Hearts Walk supporting Congenital Heart Disease patients at Wolfson Children's Hospital and UF Pediatric Cardiology
- Thursday, April 18 Brown Bag Event, Topic TBD
- Saturday in May/June Jacksonville Jumbo Shrimp Networking Event

For more information about the APC or to 'see' the faces of some of our A&P professionals at the College, check out our APC blog. Please visit <u>blogs.fscj.edu/apcollaborative/</u>. Here you will also find our monthly Spotlights, bylaws, meeting schedule, and a listing our events and membership.

I look forward to the opportunity to share more information with you in person during the upcoming board meeting. Finally, I want to express my sincere gratitude for the continued work of Trustees Bell, DiBella, McGehee and Young on the Presidential Search Committee.

Respectfully,

Lori Cimino, M.Ed., NIC-Advanced Instructional Program Manager, ASL/English Interpreting and Digital Media Administrative and Professional Collaborative Chair 2018-19



Date:

February 12, 2019

To:

Florida State College at Jacksonville District Board of Trustees

From:

Robbie Peeples, Career Employees' Council Chair

Re:

December 2018 to February 2019 CEC Report

Chair Bowling and Trustees:

I want to share with you that hearing favorable reports regarding enrollment is encouraging to all employees. We are seeing an emphasis on putting resources back where the students are, being campuses and centers. That is especially encouraging to those who are student facing every day. Employees feel that this will help in a big way to improve student experience and help us to continue to move in a positive direction all around.

We are well underway with the presidential search. I am encouraged by the work that AGB Search has done so far, the work we as a committee have accomplished and the candidates our process has generated. I want to recognize Trustees McGehee and Bell for their leadership on this committee and we are thankful for the privilege to be a part of it. I look forward to Trustees McGehee and Bell's reports they will share with you as we move forward in the process.

Thank you all for your service on this Board and sharing your insight and leadership with our College.

Sincerely.

Robbie Peeples

Career Employees' Council Chair Florida State College at Jacksonville 904-381-3702 / robbie.peeples@fscj.edu



February 6, 2019

To:

Florida State College at Jacksonville District Board of Trustees.

From:

John A. Woodward, PhD

Re:

January/February Report Report

Chair Karen Bowling and Trustees:

The semester has begun much more smoothly than it has in years, from my understanding. There are many processes related to academics and students we are still trying to work through, but I believe there is much more intentional engagement with the faculty and our interests as advocates for academics and as advocates for our students.

The most critical interest the faculty now have is in supporting a prioritization of academics in the budgeting process. The budget cycle is under way and the administration must recognize that an institution of higher education that does not prioritize academics in the budget is flawed. Faculty must have access to the necessary funds for travel to academic events for several reasons: 1) engaging with other professors from around the country reinvigorates our pedagogy, norms our practices and expectations, and advertises the quality of our students to potential university or private sector recruiters; 2) liberalizing academic travel funding puts positive peer pressure on faculty to engage with that academic environment outside of the College, thereby strengthening the quality of our education; 3) faculty should be encouraged to visit our Florida universities (since most of our AA students who do transfer will transfer to one of our state universities) and build bridges with the programs there, as well as visit industry, corporations, or private businesses throughout our service area to see about their expectations or standards. All of this can only happen through an increase in available funding for travel, an increase that will spark a positive conflagration of change at the institution. Senate asked for an increase to \$150,000. That is only half of what was spent in 2017-2018 on non-academic travel.

The second interest of faculty in budgeting is the expansion of our support staff. Faculty have very few support staff remaining. In fact, we are at a crisis point in support. There are a number of campus operations and academic operations that will cease to function if the single support staffer who does those tasks takes ill or decides to leave the institution. We have no redundancies built in. This includes such mission critical tasks as encoding classes or helping students find classrooms and get back into classes from which they were dropped erroneously (which still occurs far too often). When the work of the faculty has produced a surplus of \$5 million, we feel it would be irresponsible not to move some of that surplus back into academics. As I reported at the last meeting, faculty only need to teach 8 students in any class in order for that class to produce revenue over and above the direct cost of instruction. And yet we cancel far too many classes out of a fear of the bottom line, sending students in a sometimes fruitless search for alternatives. Outside of the fact we should not be canceling those classes, a thinned out support structure often means those students do not get served well. It looks bad on the institution. The solution is the prioritization of the interests of academics in budgeting. Investment in the interests of the faculty are investments in the interests of the students.

While faculty are encouraged by a newly invigorated engagement with the faculty in all manner of process development at the institution, we are still concerned that class scheduling has not been adequately addressed and that there are too many class cancelations. Class cancelations should be the rarest of things at a community college or state college. We

serve students who are often unable to juggle schedules when the class they need is canceled. Cancelations also push students into an online environment that is still nascent and needs more careful attention to avoid less rigorous expectations, and one that is radically different than a face-to-face environment where it comes to being able to offer guidance and correction in real time or close to real time. This inevitably leads to poorer outcomes in online courses, as we see from the data. We look forward to working with the administration to determine ways to avoid cancellations and at the same time make sure that students who do take online courses are well aware of the rigors of that environment.

Interestingly enough, recent national data suggests several things about the online environment: 1) weaker students tend to move into the online environment at a greater rate than in the face-to-face environment, 2) students are less successful in the online environment, 3) students who take at least one class in the online environment are more likely to be retained and more likely to complete their degree. This type of information should inform our analysis of online, an analysis that is only just beginning. Indeed, it is questions such as this, based on an analysis of data and an analysis of our students, that we should be engaged in as an academic community. We should look at this as a question of equity, recognizing that our students deserve access to a higher education that is distinctly different than a high school education both in experience and in intellectual rigor, and one that prepares them for their future—and we approach that through invigorating the faculty interests and supporting them. It is my wish that we get enough support and encouragement in the coming year as a faculty body to engage with these questions and this research. Moreover, it is my hope that the administration sees this engagement as a task to be shared with or even asked of the faculty. This relates back to the request for greater funding for travel. We must work to create an atmosphere that encourages exploration, improvement, and analysis with support from administration. Once we get good business processes designed and working without disruption, I think that will help. But we must allow the faculty to guide the institution's pedagogical interests.

That concludes my report to the board.

Respectfully

ohn Arrington Woodward, PhD

Professor of Humanities and Film Studies

Faculty Senate President

C2326B, DWC

Florida State College at Jacksonville

997-2703

john.a.woodward@fscj.edu



Date:

February 12, 2019

To:

Florida State College at Jacksonville District Board of Trustees

From:

Florida State College at Jacksonville Student Government Association Executive Board

Re:

December 2018 to February 2019 Student Government Association Report

### Chair Bowling and Trustees:

The Student Government Association (SGA) is the voice of the student body at Florida State College at Jacksonville (FSCJ). Please see the following updates and accomplishments for the period of December 2018 to February 2019.

Since the last report, the SGA has accomplished the following:

- Served or continue to serve on the following committees: Canvas Transition, Curriculum, Food Services, Innovation and Technology as well as the Search Committees for Vice President of Student Success and our new College President.
- Organized a Toys for Tots Drive that collected approximately \$150 worth of presents.
- Assisted students by giving directions and reading class schedules during the start of the spring term.
- FSCJ SGA Vice President Nadia Esha was elected Vice President of the Florida College System Student Government Association (FCSSGA).
- Met with Virginia Haworth, FSCJ Director of Government Relations, regarding best practices when meeting legislators prior to traveling to Tallahassee.
- Travel to Tallahassee, FL to attend the FCSSGA Legislative Conference to advocate for the students of FSCJ.
- Gathered items to donate to the students of Gulf Coast State College that are still experiencing hardship from Hurricane Michael.
- Provided student perspective during Commencement Planning meetings.
- The SGA Policy Committee worked on revisions to the Constitution prior to the mid-April SGA elections.
- The Activities & Service Committee awarded funding to the Student Legal Studies Association and the Cardiovascular Technology Student Association to support student travel as well as personal and professional development.
- Recruited new members through classroom presentations, New Member Meet & Greets and participation in the campus Student Involvement Fairs.
- Coordinated student events such as Student Feedback Tables, Dodge Ball games, a Winter Themed Movie, Java Jam and Minute to Win It games.

On behalf of the student body, we extend our deepest gratitude to the District Board of Trustees and President Kevin Hyde for continuing to provide us the opportunity to foster such a thriving environment. Thank you for your time and all that you do for the students of FSCJ.

Sincerely, Ta'Nasha Parker FSCJ Student Government Association President